THE HOME DEPOT, INC.
Annual Meeting of Shareholders
May 21, 2026

RULES OF CONDUCT FOR THE MEETING

Thank you for your interest in the 2026 Annual Meeting of Shareholders (the "Meeting") of The Home Depot, Inc. (the "Company"), which is being conducted virtually via the internet. In the interest of a productive and orderly meeting, we ask for your cooperation in observing the following rules and procedures:

1. You may log into the Meeting at http://www.virtualshareholdermeeting.com/HD2026 beginning at 8:45 a.m., Eastern Time on May 21, 2026. The Meeting will begin promptly at 9:00 a.m., Eastern Time. We recommend that you log in before the Meeting starts to allow time to check your internet connection, confirm your browser is up-to-date, and ensure you can hear the streaming audio.

2. The only business matters to be conducted at the Meeting are the matters set forth in the Notice of 2026 Annual Meeting of Shareholders and Proxy Statement dated April 7, 2026.

3. Only shareholders as of the close of business on March 23, 2026, the record date, or their duly authorized proxies are entitled to submit questions and vote at the Meeting. To vote or submit questions during the Meeting, please log in as a shareholder by entering your 16-digit control number. Shareholders are encouraged to vote in advance of the meeting, but shareholders who wish to do so may vote during the meeting until the polls close. The polls will close shortly after the presentation of Item 12 on the ballot.

   Please Note: If you voted your shares prior to the start of the Meeting, there is no need to vote again during the Meeting, unless you wish to revoke or change your vote.

4. During the presentation of shareholder proposals, each presenter will have three minutes to present the applicable proposal. The presenter should restrict his or her comments to the subject matter of the shareholder proposal being presented.

5. Shareholders may submit questions during the question-and-answer session in advance of or during the meeting. To give as many shareholders as possible the opportunity to have their question answered, we ask that you please limit yourself to one question.

   a. Questions may be submitted prior to the Meeting through www.proxyvote.com until May 20, 2026 and during the Meeting through http://www.virtualshareholdermeeting.com/HD2026.

   b. If multiple questions raise the same topic, we may group them together to avoid repetition.

   c. Shareholder questions or comments are welcome, but we will only answer questions pertinent to Meeting matters, subject to time constraints. Questions regarding personal matters, including those related to employment, product or service issues, or suggestions for product innovations, are not pertinent to Meeting

matters and will therefore not be answered at the Meeting. Statements of advocacy that are not questions or do not relate to the business of the Meeting will not be addressed. In addition, we will not address comments or questions that are derogatory to individuals or otherwise in bad taste; related to personal grievances; related to matters of individual concern that are not of interest to shareholders generally; or otherwise not suitable for the conduct of the Meeting as determined by the Chair or the Corporate Secretary in such person's reasonable judgment.

Additionally, we will not consider questions or comments relating to proposals that were not previously submitted properly under SEC Rule 14a-8 or in accordance with the Company's advance notice By-Law provisions.

d. Customer service issues are not considered to be of general concern to all shareholders and will not be addressed at the Meeting, but you may raise these matters before or after the Meeting by contacting our Customer Care department at 1-800-HOME-DEPOT (466-3337).

e. If you have a matter of individual concern or not of general concern to all shareholders, or if a question you posed was not otherwise answered, you may raise it before or after the Meeting by contacting our Investor Relations department at investor_relations@homedepot.com.

6. In the event of a technical malfunction or other significant problem that disrupts the Meeting, the Chair may adjourn, recess, or expedite the Meeting, or take such other action as the Chair determines is appropriate in light of the circumstances. If we are unable to conclude the meeting due to a technical malfunction or other significant problem, we will post information regarding the time and date of the reconvened meeting at http://www.virtualshareholdermeeting.com/HD2026. Shareholders should monitor the meeting website for this information in that circumstance.

7. Recording of the Meeting by shareholders or other Meeting guests is prohibited. The Company plans to make a webcast playback available for 12 months at http://www.virtualshareholdermeeting.com/HD2026 and on the Company's Investor Relations website starting approximately 24 hours after the completion of the Meeting.

8. Closed captioning is being provided solely for the convenience of our viewers. The Company does not review for accuracy any information that appears in a closed caption. The Company makes no representations or warranties, and expressly disclaims any responsibility or liability with respect to, any errors or omissions in, or the accuracy, reliability, timeliness, or completeness of, any information that appears in a closed caption.